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## Summary of Estimates of Revenue Accounts

Approved  
Budget  
2012/2013  
£'000

Approved  
Budget  
2013/2014  
£'000

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## Summary of Estimates of Revenue Accounts

Approved  
Budget  
2012/2013  
£'000

Approved  
Budget  
2013/2014  
£'000

### Departmental - Subjective Summary

131,863	Employee Expenses	131,239
14,306	Premises Expenses	15,274
21,774	Supplies and Services	21,390
18,576	Transport Costs	18,956
112,960	Third Party Payments	99,056

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# Chief Executive's Unit

## Section 2

## Chief Executive's Unit



Approved 2012/2013 £	Objective Summary	Approved 2013/2014 £
226,003	Chief Executive	234,798
4,544,103	Head of Improvement and HR	4,319,950
1,973,874	Head of Strategic Finance	1,925,968
<b>6,743,980</b>	<b>Total Net Expenditure</b>	<b>6,480,716</b>

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## Chief Executive's Unit

## Chief Executive

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
219,453	Direct Employee Expenses	228,090
377	Indirect Employee Expenses	377
<b>219,830</b>	<b>Employee Expenses</b>	<b>228,467</b>
900	Printing Stationery & General Office Expenses	900
1,043	Communications & Computing	1,201
1,000	Expenses	1,000
700	Miscellaneous	700
<b>3,643</b>	<b>Supplies &amp; Services</b>	<b>3,801</b>
2,185	Contract Hire & Operating Leases	2,028
300	Public Transport	300
45	Car Allowances	202
<b>2,530</b>	<b>Transport Related Expenditure</b>	<b>2,530</b>
<b>226,003</b>	<b>Total Gross Expenditure</b>	<b>234,798</b>

Chief Executive's Unit

Chief Executive

Approved

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## Chief Executive's Unit

## Head of Improvement and HR

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
3,441,180	Direct Employee Expenses	3,282,282
187,006	Indirect Employee Expenses	176,303
<b>3,628,186</b>	<b>Employee Expenses</b>	<b>3,458,585</b>
1,500	Buildings & Plant	1,200
309,000	Other Property Costs	309,000
220	Cleaning & Domestic Services	220
<b>310,720</b>	<b>Premises Related Expenditure</b>	<b>310,420</b>
24,320	Equipment Furniture & Materials	21,151
31,504	Printing Stationery & General Office Expenses	26,504
187,014	Communications & Computing	194,154
18,450	Expenses	18,250
615	Grants & Subscriptions	615
171,476	Miscellaneous	171,050
<b>433,379</b>	<b>Supplies &amp; Services</b>	<b>431,724</b>
4,600	Direct Transport Costs	4,400
4,222	Contract Hire & Operating Leases	4,039
3,440	Public Transport	3,040
68,920	Car Allowances	53,605
<b>81,182</b>	<b>Transport Related Expenditure</b>	<b>65,084</b>
10,000	Independent Units within the Council	10,000
60,695	Government Departments	25,695
1,000	Voluntary Associations	(500)
68,956	Other Establishments	68,956
60,426	Private Contractors	60,426
<b>201,077</b>	<b>Third Party Payments</b>	<b>164,577</b>
<b>4,654,543</b>	<b>Total Gross Expenditure</b>	<b>4,430,390</b>



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Chief Executive's Unit

Head of Strategic Finance



Approved  
2012/2013  
£

**Subjective Summary**

Approved  
2013/2014  
£

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350		350

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Chief Executive's Unit

Head of Strategic Finance

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(107,170)	Internal Income	(107,170)
<b>(107,170)</b>	<b>Income</b>	<b>(107,170)</b>
<b>(107,170)</b>	<b>Total Income</b>	<b>(107,170)</b>
<b>1,973,874</b>	<b>Total Net Expenditure</b>	<b>1,925,968</b>



# Community Services

## Section 3



## Community Services

Approved 2012/2013 £	Objective Summary	Approved 2013/2014 £
162,612	Executive Director of Community Services	157,428
43,414,749	Head of Adult Care	42,507,780
15,727,382	Head of Children and Families	15,924,395
9,906,163	Head of Community and Culture	9,941,981
64,210,758	Head of Education	64,100,074
<b>133,421,664</b>	<b>Total Net Expenditure</b>	<b>132,631,659</b>

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Community Services



Executive Director of Community Services

Approved  
2012/2013  
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Subjective Summary

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Community Services

Head of Adult Care

**Approved**

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## Community Services

## Head of Children and Families

<b>Approved 2012/2013 £</b>	<b>Subjective Summary</b>	<b>Approved 2013/2014 £</b>
(938,736)	Customer & Client Receipts	(941,564)
0	Government Grants	(61,500)
(19,815)	Other Grants Reimbursements & Contributions	(19,815)

Community Services

Head of Community and Culture

**Approved**  
**2012/2013**  
**£**

**Subjective Summary**

**Approved**  
**2013/2014**  
**£**

6,186,277



## Community Services

## Head of Community and Culture

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(1,959,041)	Customer & Client Receipts	(1,906,307)
(1,394,000)	Government Grants	(1,355,220)
(840,635)	Other Grants Reimbursements & Contributions	(1,147,110)
(19,518)	Interest	(19,518)
(151,222)	Internal Income	(81,647)
<b>(4,364,416)</b>	<b>Income</b>	<b>(4,509,802)</b>
<b>(4,364,416)</b>	<b>Total Income</b>	<b>(4,509,802)</b>
<b>9,906,163</b>	<b>Total Net Expenditure</b>	<b>9,941,981</b>

## Community Services

## Head of Education

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
51,383,008	Direct Employee Expenses	52,144,595
90,782	Indirect Employee Expenses	111,566
<b>51,473,790</b>	<b>Employee Expenses</b>	<b>52,256,161</b>
898,415	Buildings & Plant	898,478
1,213,290	Energy Costs	1,423,635
3,521	Rents	3,521
8,130	Rates	8,130
247,881	Water Services	268,492
(340,659)	Other Property Costs	(496,371)
1,146,754	Cleaning & Domestic Services	1,155,488
236,197	Grounds Maintenance Costs	196,197
<b>3,413,528</b>		



## Community Services

## Head of Education

<b>Approved 2012/2013 £</b>	<b>Subjective Summary</b>	<b>Approved 2013/2014 £</b>
(1,856,014)	Customer & Client Receipts	(1,873,238)
(438,606)	Government Grants	(428,606)
(272,557)	Other Grants Reimbursements & Contributions	(228,887)
(143,831)	Internal Income	



# Customer Services

## Section 4



## Customer Services

Approved 2012/2013 £	Objective Summary	Approved 2013/2014 £
13,993,464	Executive Director of Customer Services	14,270,822
6,352,956	Head of Customer and Support Services	6,205,253
11,301,799	Head of Facility Services	11,133,588
1,871,729	Head of Governance and Law	1,649,074
<b>33,519,948</b>	<b>Total Net Expenditure</b>	<b>33,258,737</b>



## Customer Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
15,324,901	Employee Expenses	15,224,381
2,347,667	Premises Related Expenditure	2,344,530
4,251,148	Supplies & Services	3,839,890
6,461,887	Transport Related Expenditure	6,427,463
25,152,064	Third Party Payments	24,515,140
(1,211,551)	Capital Costs	0
(42,230,169)	Income	(42,516,667)
23,424,000	Transfer Payments	23,424,000
<b>33,519,948</b>	<b>Total Net Expenditure</b>	<b>33,258,737</b>





## Customer Services

## Executive Director of Customer Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(2,024,901)	Recharges to Other Services	(2,024,901)
<b>(2,024,901)</b>	<b>Income</b>	<b>(2,024,901)</b>
<b>(2,024,901)</b>	<b>Total Income</b>	<b>(2,024,901)</b>
<b>13,993,464</b>	<b>Total Net Expenditure</b>	<b>14,270,822</b>





## Customer Services

Head of Customer and Support Services

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## Customer Services

## Head of Governance and Law

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
1,545,902	Direct Employee Expenses	1,559,409
26,830	Indirect Employee Expenses	26,830
<b>1,572,732</b>	<b>Employee Expenses</b>	<b>1,586,239</b>
140	Buildings & Plant	0
3,923	Energy Costs	3,965
700	Water Services	528
2,371	Cleaning & Domestic Services	2,453
<b>7,135</b>	<b>Premises Related Expenditure</b>	<b>6,946</b>
37,815	Equipment Furniture & Materials	37,700
100	Clothing Uniforms & Laundry	100
25,310	Printing Stationery & General Office Expenses	25,540
14,950	Services	14,950
132,358	Communications & Computing	133,308
6,366	Expenses	6,366
29,611		

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# Development and Infrastructure Services

## Section 5



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## Development and Infrastructure Services

Executive Director of Development and Infrastructure Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
1,661,454	Direct Employee Expenses	1,579,427
28,555	Indirect Employee Expenses	25,027
<b>1,690,009</b>	<b>Employee Expenses</b>	<b>1,604,453</b>
0	Energy Costs	896
253	Fixtures & Fittings	253
<b>253</b>	<b>Premises Related Expenditure</b>	<b>1,149</b>
75,233	Equipment Furniture & Materials	49,575
154,662	Printing Stationery & General Office Expenses	128,669
89,354	Communications & Computing	62,826
3,853	Expenses	3,353
500	Grants & Subscriptions	500
13,889	Miscellaneous	5,889
<b>337,490</b>	<b>Supplies &amp; Services</b>	<b>250,812</b>
1,766	Public Transport	1,766
14,237	Car Allowances	16,703
<b>16,003</b>	<b>Transport Related Expenditure</b>	<b>18,469</b>
1,130	Other Establishments	1,130
<b>1,130</b>	<b>Third Party Payments</b>	<b>1,130</b>
<b>2,044,884</b>	<b>Total Gross Expenditure</b>	<b>1,876,012</b>



# Development and Infrastructure Services

Executive Director of Development and Infrastructure Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(17,960)	Customer & Client Receipts	(17,960)
(1,679)	Internal Income	(1,679)
<b>(19,638)</b>	<b>Income</b>	<b>(19,638)</b>
<b>(19,638)</b>	<b>Total Income</b>	<b>(19,638)</b>
<b>2,025,246</b>	<b>Total Net Expenditure</b>	<b>1,856,374</b>



## Development and Infrastructure Services

## Head of Planning and Regulatory Services



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(2,359,845)	Customer & Client Receipts	(2,359,969)
(5,000)	Government Grants	(5,000)
(102,578)	Other Grants Reimbursements & Contributions	(106,285)
<b>(2,467,423)</b>	<b>Income</b>	<b>(2,471,254)</b>
<b>(2,467,423)</b>	<b>Total Income</b>	<b>(2,471,254)</b>
<b>2,890,394</b>	<b>Total Net Expenditure</b>	<b>2,983,090</b>

## Development and Infrastructure Services

## Head of Economic Development

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
3,342,778	Direct Employee Expenses	3,232,538
41,359	Indirect Employee Expenses	41,359
<b>3,384,138</b>	<b>Employee Expenses</b>	<b>3,273,897</b>
227,026	Buildings & Plant	227,026
59,963	Energy Costs	80,160
73,107	Rents	73,107
1,418	Rates	1,418
18,183	Water Services	15,637
15,133	Other Property Costs	1,133
54,100	Cleaning & Domestic Services	57,073
4,500	Grounds Maintenance Costs	4,500
17,000	Premises Insurance	0
<b>470,429</b>	<b>Premises Relat (, Tr 8012 0 0 8012 76 0 0 8012 76 0 0 :</b>	

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# Other Operating Income and Expenditure

## Section 6

## Other Operating Income and Expenditure



Approved 2012/2013 £	Objective Summary	Approved 2013/2014 £
1,224,746	Elected Members	1,232,562
1,056,114	Sundry Services	268,119
1,441,212	Unfunded Pensions	1,522,249
<b>3,722,072</b>	<b>Total Net Expenditure</b>	<b>3,022,930</b>

## Other Operating Income and Expenditure



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
1,687,720	Employee Expenses	1,720,884
1,126,677	Supplies & Services	1,093,530
139,377	Transport Related Expenditure	140,218
768,298	Third Party Payments	68,298
0	Income	0
<b>3,722,072</b>	<b>Total Net Expenditure</b>	<b>3,022,930</b>





# Other Operating Income and Expenditure

Elected Members

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
0	Customer & Client Receipts	0
<b>0</b>	<b>Income</b>	<b>0</b>
<b>0</b>	<b>Total Income</b>	<b>0</b>
<b>1,224,746</b>	<b>Total Net Expenditure</b>	<b>1,232,562</b>

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# Other Operating Income and Expenditure

## Unfunded Pensions

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
1,441,212	Indirect Employee Expenses	1,522,249
<b>1,441,212</b>	<b>Employee Expenses</b>	<b>1,522,249</b>
<b>1,441,212</b>	<b>Total Gross Expenditure</b>	<b>1,522,249</b>

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